



Companhia de Electricidade de Macau - CEM, S.A.

Tender Notice

“Retrofit of Lisboa Substation – Renovation of Substation Building”

(Tender Ref. PLD-CS170/25/22)

1. It is hereby notified that tenders are invited for the “Retrofit of Lisboa Substation – Renovation of Substation Building”.
2. Please refer to the “Tender Notice - Admission Conditions” announced in our official website www.cem-macau.com for the participation of this tendering.
3. For details of the requirement, please refer to the tender document. Tender document (electronic copy in CD-Rom/DVD-Rom) can be requested from CEM by paying a fee of MOP500.00 in cash and the amount received is reserved in favour of CEM. A Confidentiality Declaration must be signed in order to obtain the tender documents (signature must be duly certified by a Notary).
4. To request for tender documents or any enquiry about the tender, please contact Ms. May Ieong at Tel. (853) 8393 1157 or via email to may.ieong@cem-macau.com / Ms. Celia Sin at Tel. (853) 8393 1161 or via email to celia.sin@cem-macau.com.
5. Site Inspection/Tender explanation session is scheduled on **9th Oct 2025 (Thursday)** from **3:00pm to 5:00pm** at Lisboa Substation (located adjacent to the Beverly Plaza Hotel). The tender explanation session will be held only once, details of application are set out in the tender documents, late application will not be accepted.
6. Tender proposal (1 set hardcopy + 2 sets CD-Rom/DVD-Rom) shall be delivered to the following address:
Companhia de Electricidade de Macau - CEM, S.A.
Procurement & Logistics Department (PLD)
Estrada D. Maria II, "CEM" Building
Macau
Tender Ref.: PLD-CS170/25/22
7. The Closing Time for reception of the Tenders will be at **17:00** (Macau Time, GMT+8) of **30th Oct 2025 (Thursday)**.
8. Should any dispute arise, the decision of CEM shall be final.